

EXHIBIT A

**Time Records by Professional
March 1, 2025 Through March 31, 2025**

Illustrative Draft | Subject to Revision**Franchise Group, Inc.****Bruce Mendelsohn (Partner)**

For the period March 01, 2025 through March 31, 2025

SSTRICTLY CONFIDENTIAL, NOT FOR FURTHER DISTRIBUTION**Bruce Mendelsohn (Partner) - Case Hours Summary**

| Categories | Hours |
|---|------------|
| General Case Administration | 3.0 |
| Committee Meetings and Discussions and POR and M&A Strategies | 0.0 |
| Debtor Meetings and Discussions | 1.0 |
| Creditor Meetings and Discussions | 0.0 |
| PWP Retention | 0.0 |
| Travel | 0.0 |
| Due Diligence, Business Plan and Related Analyses | 2.0 |
| Expert Testimony and Hearing Preparations | 0.0 |
| Valuation Analysis | 0.0 |
| Total | 6.0 |

Case Hours Detail

| Date | Day | Hours | Activity | Category |
|----------|-----------|-------|---|---|
| 03/11/25 | Tuesday | 1.5 | Expert Report Reading | Due Diligence, Business Plan and Related Analyses |
| 03/12/25 | Wednesday | 0.5 | Discussions with UCC Counsel | General Case Administration |
| 03/14/25 | Friday | 0.5 | Expert Report Reading | Due Diligence, Business Plan and Related Analyses |
| 03/14/25 | Friday | 1.0 | Call with UCC Counsel | General Case Administration |
| 03/14/25 | Friday | 0.5 | Internal Discussion | General Case Administration |
| 03/14/25 | Friday | 0.5 | Call with UCC Counsel | General Case Administration |
| 03/20/25 | Thursday | 0.5 | Call with Ducera Sale Process Update | Debtor Meetings and Discussions |
| 03/24/25 | Monday | 0.5 | Call with Ducera Sale Process Update | Debtor Meetings and Discussions |
| 03/31/25 | Monday | 0.5 | Fee Application Interim Fee Statement | General Case Administration |

Illustrative Draft | Subject to Revision**Franchise Group, Inc.****James Wappler (Partner)**

For the period March 01, 2025 through March 31, 2025

SSTRICTLY CONFIDENTIAL, NOT FOR FURTHER DISTRIBUTION**James Wappler (Partner) - Case Hours Summary**

| Categories | Hours |
|---|------------|
| General Case Administration | 0.5 |
| Committee Meetings and Discussions and POR and M&A Strategies | 0.0 |
| Debtor Meetings and Discussions | 0.0 |
| Creditor Meetings and Discussions | 0.0 |
| PWP Retention | 0.0 |
| Travel | 0.0 |
| Due Diligence, Business Plan and Related Analyses | 0.5 |
| Expert Testimony and Hearing Preparations | 0.0 |
| Valuation Analysis | 0.0 |
| Total | 1.0 |

Case Hours Detail

| Date | Day | Hours | Activity | Category |
|----------|--------|-------|-----------------------|---|
| 03/14/25 | Friday | 0.5 | Expert Report Reading | Due Diligence, Business Plan and Related Analyses |
| 03/14/25 | Friday | 0.5 | Internal Discussion | General Case Administration |

Illustrative Draft | Subject to Revision

Franchise Group, Inc.

Matt Rahmani (Managing Director)

For the period March 01, 2025 through March 31, 2025

STRICTLY CONFIDENTIAL, NOT FOR FURTHER DISTRIBUTION

Matt Rahmani (Managing Director) - Case Hours Summary

| Categories | Hours |
|---|------------|
| General Case Administration | 3.0 |
| Committee Meetings and Discussions and POR and M&A Strategies | 0.0 |
| Debtor Meetings and Discussions | 0.0 |
| Creditor Meetings and Discussions | 0.0 |
| PWP Retention | 0.0 |
| Travel | 0.0 |
| Due Diligence, Business Plan and Related Analyses | 2.0 |
| Expert Testimony and Hearing Preparations | 0.0 |
| Valuation Analysis | 0.0 |
| Total | 5.0 |

Case Hours Detail

| Date | Day | Hours | Activity | Category |
|----------|-----------|-------|---|---|
| 03/11/25 | Tuesday | 1.5 | Expert Report Reading | Due Diligence, Business Plan and Related Analyses |
| 03/12/25 | Wednesday | 0.5 | Discussions with UCC Counsel | General Case Administration |
| 03/14/25 | Friday | 0.5 | Expert Report Reading | Due Diligence, Business Plan and Related Analyses |
| 03/14/25 | Friday | 1.0 | Call with UCC Counsel | General Case Administration |
| 03/14/25 | Friday | 0.5 | Internal Discussion | General Case Administration |
| 03/14/25 | Friday | 0.5 | Review of Supplemental PII List | General Case Administration |
| 03/31/25 | Monday | 0.5 | Fee Application Interim Fee Statement | General Case Administration |

Illustrative Draft | Subject to Revision**Franchise Group, Inc.****Kendyl Corber (Director)**

For the period March 01, 2025 through March 31, 2025

SSTRICTLY CONFIDENTIAL, NOT FOR FURTHER DISTRIBUTION**Kendyl Corber (Director) - Case Hours Summary**

| Categories | Hours |
|---|------------|
| General Case Administration | 1.5 |
| Committee Meetings and Discussions and POR and M&A Strategies | 0.0 |
| Debtor Meetings and Discussions | 0.0 |
| Creditor Meetings and Discussions | 0.0 |
| PWP Retention | 0.0 |
| Travel | 0.0 |
| Due Diligence, Business Plan and Related Analyses | 0.5 |
| Expert Testimony and Hearing Preparations | 0.0 |
| Valuation Analysis | 0.0 |
| Total | 2.0 |

Case Hours Detail

| Date | Day | Hours | Activity | Category |
|----------|--------|-------|-----------------------|---|
| 03/14/25 | Friday | 0.5 | Expert Report Reading | Due Diligence, Business Plan and Related Analyses |
| 03/14/25 | Friday | 1.0 | Call with UCC Counsel | General Case Administration |
| 03/14/25 | Friday | 0.5 | Internal Discussion | General Case Administration |

Illustrative Draft | Subject to Revision**Franchise Group, Inc.****Bruce Baker (Associate)**

For the period March 01, 2025 through March 31, 2025

SSTRICTLY CONFIDENTIAL, NOT FOR FURTHER DISTRIBUTION**Bruce Baker (Associate) - Case Hours Summary**

| Categories | Hours |
|---|-------------|
| General Case Administration | 14.0 |
| Committee Meetings and Discussions and POR and M&A Strategies | 0.0 |
| Debtor Meetings and Discussions | 0.0 |
| Creditor Meetings and Discussions | 0.0 |
| PWP Retention | 0.0 |
| Travel | 0.0 |
| Due Diligence, Business Plan and Related Analyses | 4.0 |
| Expert Testimony and Hearing Preparations | 0.0 |
| Valuation Analysis | 0.0 |
| Total | 18.0 |

Case Hours Detail

| Date | Day | Hours | Activity | Category |
|----------|-----------|-------|--|---|
| 03/03/25 | Monday | 0.5 | Fee Application First Monthly Fee Statement | General Case Administration |
| 03/05/25 | Wednesday | 1.0 | Fee Application First Monthly Fee Statement | General Case Administration |
| 03/06/25 | Thursday | 0.5 | Fee Application First Monthly Fee Statement | General Case Administration |
| 03/10/25 | Monday | 0.5 | Hours Tracker Review | General Case Administration |
| 03/10/25 | Monday | 1.0 | Fee Application Second Monthly Fee Statement | General Case Administration |
| 03/10/25 | Monday | 1.0 | Fee Application Interim Fee Statement | General Case Administration |
| 03/11/25 | Tuesday | 1.0 | Fee Application Second Monthly Fee Statement | General Case Administration |
| 03/11/25 | Tuesday | 0.5 | Payment Coordination | General Case Administration |
| 03/11/25 | Tuesday | 1.5 | Expert Report Reading | Due Diligence, Business Plan and Related Analyses |
| 03/12/25 | Wednesday | 0.5 | Discussions with UCC Counsel | General Case Administration |
| 03/12/25 | Wednesday | 0.5 | Discussions with UCC Counsel Call Scheduling | General Case Administration |
| 03/12/25 | Wednesday | 1.0 | Fee Application Interim Fee Statement | General Case Administration |
| 03/13/25 | Thursday | 1.5 | Expert Report Reading | Due Diligence, Business Plan and Related Analyses |
| 03/14/25 | Friday | 1.0 | Call with UCC Counsel | General Case Administration |
| 03/14/25 | Friday | 0.5 | Internal Discussion | General Case Administration |
| 03/14/25 | Friday | 0.5 | Review of Supplemental PII List | General Case Administration |
| 03/17/25 | Monday | 0.5 | Fee Application Interim Fee Statement | General Case Administration |
| 03/21/25 | Friday | 1.0 | Fee Application Interim Fee Statement | General Case Administration |
| 03/23/25 | Sunday | 0.5 | Fee Application Interim Fee Statement | General Case Administration |
| 03/24/25 | Monday | 0.5 | Fee Application Interim Fee Statement | General Case Administration |
| 03/25/25 | Tuesday | 0.5 | Fee Application Interim Fee Statement | General Case Administration |
| 03/27/25 | Thursday | 1.0 | Internal Update Emails | Due Diligence, Business Plan and Related Analyses |
| 03/28/25 | Friday | 0.5 | Fee Application Interim Fee Statement | General Case Administration |
| 03/31/25 | Monday | 0.5 | Fee Application Interim Fee Statement | General Case Administration |

Illustrative Draft | Subject to Revision**Franchise Group, Inc.****Emma Golden (Analyst)**

For the period March 01, 2025 through March 31, 2025

SSTRICTLY CONFIDENTIAL, NOT FOR FURTHER DISTRIBUTION**Emma Golden (Analyst) - Case Hours Summary**

| Categories | Hours |
|---|------------|
| General Case Administration | 1.5 |
| Committee Meetings and Discussions and POR and M&A Strategies | 0.0 |
| Debtor Meetings and Discussions | 0.0 |
| Creditor Meetings and Discussions | 0.0 |
| PWP Retention | 0.0 |
| Travel | 0.0 |
| Due Diligence, Business Plan and Related Analyses | 0.0 |
| Expert Testimony and Hearing Preparations | 0.0 |
| Valuation Analysis | 0.0 |
| Total | 1.5 |

Case Hours Detail

| Date | Day | Hours | Activity | Category |
|----------|--------|-------|-----------------------|-----------------------------|
| 03/14/25 | Friday | 1.0 | Call with UCC Counsel | General Case Administration |
| 03/14/25 | Friday | 0.5 | Internal Discussion | General Case Administration |

Illustrative Draft | Subject to Revision**Franchise Group, Inc.****Daniel Augustine (Analyst)**

For the period March 01, 2025 through March 31, 2025

SSTRICTLY CONFIDENTIAL, NOT FOR FURTHER DISTRIBUTION**Daniel Augustine (Analyst) - Case Hours Summary**

| Categories | Hours |
|---|-------------|
| General Case Administration | 15.5 |
| Committee Meetings and Discussions and POR and M&A Strategies | 0.0 |
| Debtor Meetings and Discussions | 0.0 |
| Creditor Meetings and Discussions | 0.0 |
| PWP Retention | 0.0 |
| Travel | 0.0 |
| Due Diligence, Business Plan and Related Analyses | 3.0 |
| Expert Testimony and Hearing Preparations | 0.0 |
| Valuation Analysis | 0.0 |
| Total | 18.5 |

Case Hours Detail

| Date | Day | Hours | Activity | Category |
|----------|-----------|-------|--|---|
| 03/02/25 | Sunday | 0.5 | Fee Application First Monthly Fee Statement | General Case Administration |
| 03/03/25 | Monday | 1.5 | Hours Tracker Edits | General Case Administration |
| 03/04/25 | Tuesday | 0.5 | Fee Application First Monthly Fee Statement | General Case Administration |
| 03/05/25 | Wednesday | 1.0 | Fee Application First Monthly Fee Statement | General Case Administration |
| 03/06/25 | Thursday | 0.5 | Fee Application First Monthly Fee Statement | General Case Administration |
| 03/10/25 | Monday | 1.0 | Fee Application Second Monthly Fee Statement | General Case Administration |
| 03/10/25 | Monday | 1.0 | Fee Application Interim Fee Statement | General Case Administration |
| 03/11/25 | Tuesday | 1.0 | Fee Application Second Monthly Fee Statement | General Case Administration |
| 03/11/25 | Tuesday | 0.5 | Payment Coordination | General Case Administration |
| 03/11/25 | Tuesday | 1.5 | Expert Report Reading | Due Diligence, Business Plan and Related Analyses |
| 03/12/25 | Wednesday | 0.5 | Discussions with UCC Counsel | General Case Administration |
| 03/12/25 | Wednesday | 0.5 | Discussions with UCC Counsel Call Scheduling | General Case Administration |
| 03/12/25 | Wednesday | 1.0 | Fee Application Interim Fee Statement | General Case Administration |
| 03/13/25 | Thursday | 1.5 | Expert Report Reading | Due Diligence, Business Plan and Related Analyses |
| 03/13/25 | Thursday | 1.5 | Fee Application Interim Fee Statement | General Case Administration |
| 03/14/25 | Friday | 1.0 | Call with UCC Counsel | General Case Administration |
| 03/14/25 | Friday | 0.5 | Internal Discussion | General Case Administration |
| 03/14/25 | Friday | 0.5 | Review of Supplemental PII List | General Case Administration |
| 03/17/25 | Monday | 0.5 | Fee Application Interim Fee Statement | General Case Administration |
| 03/21/25 | Friday | 1.0 | Fee Application Interim Fee Statement | General Case Administration |
| 03/28/25 | Friday | 0.5 | Fee Application Interim Fee Statement | General Case Administration |
| 03/31/25 | Monday | 0.5 | Fee Application Interim Fee Statement | General Case Administration |